

## Case Study: Expert Panel National Audit Office UK



### Situation

The National Audit Office (NAO) of the UK was concerned by the contractual arrangements governing the Private Public Partnership (PPP) of London Underground Ltd. As part of their review process the NAO created an expert panel consisting of recognised authorities in project and contract management to advise them on their report to government. INDECO Director George Steel was invited to be a member of the panel.

### Approach

INDECO made a significant contribution to the enquiry and was extremely critical of the way of the contracting arrangements and the way they had been developed. This was reflected in the report produced by the NAO.

### Impact

Unfortunately, the criticism proved to be well founded and the contractual arrangements duly collapsed with significant cost to the taxpayer. INDECO was subsequently retained to advise on other projects of national importance.