

Case Study: Maintenance of Refineries and Pipelines



Situation

Our client was an integrated independent, formerly national oil company operating across Hungary, Slovakia and Croatia. The new financial director retained us to improve the profitability of the company. The immediate priority was improving the effectiveness, and cutting the cost, of maintenance on their refineries and pipelines.

Approach

INDECO undertook a one-month initial diagnostic of the situation and proposed a development plan targeted at producing a 15% reduction in maintenance costs. This was accepted by the client and INDECO led an integrated Client Consultant initiative. Changes were made to organization, staffing, processes and procedures. Maintenance activity was critically examined using a Zero Based approach. Changes were made to preventive, predictive and shutdown maintenance activity.

Impact

The Development programme was executed to meet its strategic goals over the years INDECO was retained, any problems were resolved and budget and schedule objectives successfully achieved.